White Paper: Power Dynamics: The Role of Hexaco Honesty-Humility in Shaping Conflict and Cooperation

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**Abstract** 

Power dynamics play a crucial role in shaping conflict and cooperation in social contexts. This paper explores the relationship between Hexaco Honesty-Humility (HH) and power dynamics, with a focus on how individuals with low HH traits may engage in power struggles and conflict with others. We also examine the role of conscientiousness and openness in shaping an individual's susceptibility to manipulation and exploitation.

Introduction

Power dynamics are a fundamental aspect of human interaction, influencing the way individuals interact with each other and shape their social environments. Research has shown that power dynamics can have a significant impact on conflict and cooperation, with individuals who are more powerful often having a greater influence on the outcome of social interactions (Fiske, 1993).

One personality trait that has been linked to power dynamics is Hexaco Honesty-Humility (HH). Individuals with low HH traits tend to be more manipulative, exploitative, and Machiavellian in their behavior (Lee & Ashton, 2004). They may be more likely to engage in power struggles and conflict as a means of achieving their own interests and goals, even if it means harming others.

The Role of Conscientiousness and Openness

Individuals who are low in conscientiousness and openness may be more susceptible to the influence of individuals with low HH traits. Conscientiousness is a personality trait that is characterized by organization, self-discipline, and diligence (Tackett & Lahey, 2017). Individuals who are low in conscientiousness may be more prone to following the lead of others and may be less critical of their own thoughts and behaviors.

Openness is a personality trait that is characterized by curiosity, open-mindedness, and a love of learning (McCrae & Costa, 1997). Individuals who are low in openness may be more resistant to new ideas and may be less likely to question the status quo.

Power Dynamics and Conflict

Individuals with low HH traits may engage in power struggles and conflict with others as a means of achieving their own interests and goals. This can lead to a range of negative outcomes, including decreased cooperation and increased conflict (De Dreu, 2010).

In contrast, individuals with high HH traits tend to be more cooperative and less competitive (Lee & Ashton, 2004). They may be more likely to engage in prosocial behavior and may be more willing to compromise and cooperate with others.

Conclusion

Power dynamics play a crucial role in shaping conflict and cooperation in social contexts. Individuals with low HH traits may engage in power struggles and conflict with others, particularly with individuals who are low in conscientiousness and openness. Understanding the role of HH in shaping power dynamics can help us to better understand the underlying causes of conflict and cooperation.

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## **Appendix on Agreeableness**

Research suggests that individuals with low agreeableness may be more resistant to manipulation, but it's not a straightforward relationship.

Low agreeableness is often associated with traits like skepticism, critical thinking, and a tendency to question authority. These traits can make individuals with low agreeableness more resistant to manipulation, as they are more likely to critically evaluate information and be less swayed by persuasive tactics.

However, it's essential to note that low agreeableness can also be associated with traits like antagonism, competitiveness, and a tendency to be more argumentative. These traits can make individuals with low agreeableness more vulnerable to manipulation, as they may be more likely to engage in conflict and be less willing to listen to opposing viewpoints.

Additionally, research has shown that individuals with low agreeableness may be more resistant to certain types of manipulation, such as emotional manipulation, but more vulnerable to other types, such as rational manipulation (Paulhus & Williams, 2002).

In the context of the HEXACO model, low agreeableness is often associated with the trait of Honesty-Humility (HH). Individuals with low HH tend to be more manipulative and exploitative, but also more resistant to manipulation themselves (Lee & Ashton, 2004).

In summary, while individuals with low agreeableness may be more resistant to manipulation in some contexts, it's not a guarantee, and their vulnerability to manipulation can depend on

various factors, including the type of manipulation and their individual personality traits.

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